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Evaluation of Merger and Acquisition Processes in the Brazilian Banking Sector by means of an Event Study

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ABSTRACT

Objective – Analyze the reactions of the stock market to M&A announcements, i.e. find out if there was value creation and consequently maximization of shareholder wealth or whether there was value destruction and consequently a decrease in the wealth of the shareholders of the acquiring companies in the short term.

Design/methodology/approach – Event study – Quantitative Method

Findings – It can neither be affirmed that the acquisitions had a significant impact on value creation for purchasers and banks, nor can it be denied. Given the lack of preponderance of either positive or negative returns, the transactions may have been perceived in different manners.

Practical implications – The results may be explained by the fact that the synergies that resulted from the M&A processes in the banking sector only helped consolidating major market players and consequently reduced competitiveness in that sector. The negative abnormal returns of M&A processes are due to the monopolistic market competition structure (Tabak, Fazio & Cajueiro, 2012).

Contributions – Event Study with robust errors

Keywords – Event Study, Mergers and Acquisitions and Banks

I INTRODUCTION

The debate on the creation of value as a result of merger and acquisition operations (M&A) in academic literature has been inconclusive and the ambivalent and different results over time stimulate researchers to conduct further investigations.

The rationale for analyzing the response of stock prices in the M&A process in financial institutions features widespread foundations in economic theory as per Berger, Demsetz and Strahan (1999), who point out five major economic reasons that foster the consolidation of local banking systems: 1) technological progress; 2) improved financial conditions; 3) financial stress or excessive capacity in that industry; 4) consolidation of international markets; and 5) the deregulation of products.

M&A activities in the banking sector have increased in large waves since the beginning of Brazil's economic restructuring process that started after the Real Plan. Today, this sector features a high degree of concentration, similar to other Latin American countries, but quite higher than in developed countries, such as the United States (Tabak, Fazio & Cajueiro, 2012). In Brazil, financial stress was a major reason that led to the wave of consolidation of the 1990's. The Real Plan and the subsequent normalization of inflation and interest rates stabilized the economy and this new scenario drastically changed the business model of banks, which started to increase their credit offer and rely less on revenues from treasury operations.

The financial stress that led to bank consolidation was especially supported by government plans that aimed at reorganizing the public bank sector (Pinheiro & Moura, 2001). In the last decade, due to the expansion of the capital market, IPOs of several national banks took place, without any changes to the industry's market structure. Today, that market features six major players, such as multiple banks and other smaller ones that operate in market niches.

In Brazil, studies such as Tabak, Fazio and Cajueiro (2012), Nakane (2002), Belaisch

(2003) and Petterini (2003) agree that the industry apparently doesn't behave like a perfectly competitive market, except for a few periods of time or specific regions. (It should be noted here that perfect competition is a type of market structure that is quite unusual in the main activities of modern economies, which are mostly led by large conglomerates). However, the banking market operates quite differently from cartelized structures and we may conclude that imperfect market structures best characterize that sector.

The aim of this study is to analyze the profitability of the shares of the banks involved in mergers or acquisitions, i.e., to analyze the reactions of the stock market to M&A announcements and to find out if there was value creation and consequently maximization of shareholder wealth, or value destruction and consequently a decrease in the wealth of the shareholders of the acquiring companies in the short term.

2 MERGERS AND ACQUISITIONS AS VALUE CREATION STRATEGIES

M&A transactions may be part of a strategy to expand the scope and activities of both the acquiring and the acquired companies. It has long been recognized that individual M&A operations are best understood when they are evaluated on a long-term basis, where companies choose among the various corporate arrangements according to the synergy they wish to obtain and the type of company to be acquired (Ahern, 2007). However, there are risks involved in achieving a business deal, such as changes to the results. Berkovitch and Narayanan (1993) state that among the most important risk causes are agency conflicts and overconfidence, also called the hubris effect.

Three important findings were presented by Loughran and Vijh (1997) regarding acquisitions in the US market from 1970 to 1989: (i) the shareholders of the acquired companies achieved

significant abnormal returns in almost all acquisitions, (ii) the shareholders of the acquiring companies didn't obtain any significant abnormal returns, and (iii) the purchasing shareholders obtained negative abnormal returns in mergers.

Similar results were obtained by Andrade and Stafford (2004) who showed that, following the announcement of tender offers in the US market from 1973 to 1998, the shareholders of the acquired companies obtained an average gain of 16%. On the other hand, the shareholders of the acquiring companies showed an average loss of 0.7%.

The results for the Brazilian market are controversial. Camargos and Barbosa (2008) evaluated 72 M&A processes of Brazilian companies, from January 1996 to December 2004. They analyzed the impact of M&A transactions on the creation of operational synergies and on value creation for shareholders and concluded that the acquiring companies had the greater potential for value creation and for generating operating synergies when compared to the acquired companies, which shows that, in the cases analyzed, the acquisition made sense from the economic point of view.

However, Steinberg (2009) conducted a study including 33 M&A transactions of companies listed on BM&F Bovespa from January 1997 to May 2008. The abnormal returns of the shares of both the acquired and the acquiring companies are positive and statistically significant, where the ones of the acquired companies (average of 10.82% and median of 6.39%) are larger than those of the acquiring companies (average of 3.38% and median of 3.52%).

Simões *et al.* (2012) developed a study comparing the abnormal returns of stocks of companies from different sectors that were involved in mergers and acquisitions in Brazil, Argentina and Chile, by means of a robust event study. They concluded that an increase took place

in Brazil, represented by abnormal returns during the days of the event, while in Argentina and Chile, the subsequent abnormal returns of the days of the announcement were not significant.

2.1 Mergers and acquisitions in the banking sector

In the banking sector, Siems (1996) studied the consolidation of the banking market in the United States in 1995 applying the event study method. Taking into account nineteen M&A cases, the author concluded that in general, the abnormal returns of acquiring banks was significantly negative, while the abnormal returns of the acquired banks was significantly positive.

Nnadi and Tanna (2013) analyzed acquisitions above a billion pounds of European banks that took place between 1997 and 2007 and compared them with domestic and transnational (cross border) acquisitions by means of the TSAR (Total Standardized Abnormal Return) method. The results showed that transnational acquisitions generated positive abnormal returns over a longer period of time (more days after the date of the announcement) than domestic operations, revealing greater investor confidence in the efficiency of those operations.

Regarding the Brazilian banking sector, Pessanha *et al.* (2014), Batistella (2005), and Brito *et al.* (2004) published two studies on value creation in M&A using the event study method. The results show that no value was created by M&A in the banking sector. The M&A processes had no impact on market returns of financial institutions in Brazil. Similarly, Siems (1996) stated that Brazilian acquirers didn't receive any positive abnormal returns.

Despite the fact that there is no consensus on the returns generated by M&A operations, important results have been obtained. A series of studies shows that no value was created by the operations. However, a different line of academic literature points to the predominance of positive results for the acquired companies, as opposed to the acquiring companies, which is

not economically reasonable in view of the risks incurred in operations. That finding, apparently a paradox, shows that the results for the two groups of shareholders are not only unequal, but also contribute to the creation of an undesirable asymmetry that favors the shareholders of the acquired companies.

3 EVENT STUDY

The event study model seeks to understand and analyze the impact that a particular event generates on any given variable. In this article, the event study method is used to analyze the impact of M&A processes (specific event) on the stocks of banks that were merged or acquired (variables) by applying the Corrado test and the TSAR test to find out to what extent those processes contribute to value creation for the participating companies.

Campbell et al. (1997) defined a seven-step framework for the development of an event study: definition of the event; sample selection; measurement of normal and abnormal returns; estimation procedures; test procedures; empirical results; interpretations and conclusions. The method is based on the assumed occurrence of an abnormal return after a particular event. Thus, a normal return, which is expected if the event doesn't occur, is calculated based on the projection of historical returns obtained before the event. After the event, the actual return is compared to the normal forecast and possible deviations are analyzed.

The returns of the analyzed stocks, the market indices (from 1994 to 2012, obtained by Standard & Poor's CapitalIQ), and the risk-free rate of the Brazilian market, the SELIC (from 1999) published by the Central Bank of Brazil were collected to develop the study.

The second step was to define the expected return of the asset for the analyzed time period. Three techniques are commonly used: average, factor model, and economic models. We adopted the factor model, which is justified as we follow the vision of Brown and Weinstein (1985), who

claim that it is more accurate than the average and takes into account only one factor, unlike the multivariate economic models, which would not significantly benefit our approach.

The method developed is based on the analysis of stock returns of banks that took part in M&A processes in that period and by measuring the effects of these processes on value creation for the companies.

Campbell et al. (1997) state that, along with the study of interest, in this case the effective date of acquisition, there is need to describe the period in which the market value of the shares will be impacted by the event. Thus, the event window must be defined close to the established date. In addition, according to the authors, after defining the studied windows, a criterion for the selection of the companies must be selected, taking into account their data availability and liquidity.

Based on that information, the event window is defined, i.e. the time interval before and after its occurrence. This allows us to detect abnormal price reactions after the event has occurred, or if there were leaks of information (insider trading) prior to the announcement of the transaction. The event window should be neither too short, which could exclude information leaks, nor too long, to avoid data collection being influenced by other factors unrelated to the study.

Abnormal returns are defined as the difference between the observed return and the expected return. They are measured by the log-returns to obtain a greater accuracy of the regression processes and of the comparison of the transactions. The expected return of asset i is given by the market model by Campbell, Lo and McKinlay (1997):

$$E(R_{it}) = \alpha_i + \beta_i(R_{mt}) + \varepsilon_{it} \quad (1)$$

where:

$E(R_{it})$: expected return on asset i at t ;

α_i : intercept;

β_i : inclination to asset i ;

R_{mt} : market return at time t ; and

ε_{it} : error term

The intercept coefficient and the slope coefficient are obtained through a simple linear regression via ordinary least squares (OLS), where the equation that relates the returns of assets to the market can be represented by a straight line, its intercept being α_i and its inclination being β_i . We used the Newey-West method (1987) in the regression model to correct the heteroscedasticity and the autocorrelation of model residuals.

After the calculation of returns, the measurement of abnormal returns was performed, considered *ex-post* through the subtraction between the actual return and the return estimated by the market model. The actual return is then measured by the stock price change:

$$R_i = \ln\left(\frac{P_{i,t}}{P_{i,t-1}}\right) \quad (2)$$

Thus, the abnormal return is given by:

$$AR_i = R_i - E(R_{it}) \quad (3)$$

where:

AR_i: abnormal return on asset *i*

As an event usually doesn't just impact on the date it takes place, but rather over a certain period of time, some criteria for aggregating abnormal returns must be established. According to Campbell, Lo and Mackinley (1997), abnormal returns need to be aggregated to be interpreted. To do so, we used the Cumulative Abnormal Return (CAR), obtained by the simple sum of all abnormal returns contained in an event window. The cumulative abnormal returns are obtained by applying the following formula:

$$CAR_i(\tau_1, \tau_2) = \sum_{\tau=\tau_1}^{\tau_2} AR_i \quad (4)$$

where:

CAR_i: cumulative abnormal return on asset *i*;

τ_j : first day of the event window;

τ_2 : last day of the event window;

CAR = 0 means that there was no difference between estimated returns and real returns.

CAR < 0 means that the cumulative returns at the time of the acquisitions were lower than estimated in the analysis period;

CAR > 0 means that the cumulative returns at the time of the acquisitions were higher than estimated in the analysis period.

However, Boehmer, Masumeci, and Poulsen (1991) found that SAR (Standardized Abnormal Return) should be given preference over CAR, due to the fact that SAR penalizes the systemic effects that may inflate the variance of stock prices on the days close to the studied events.

Brown, CaioAlvira, and Powers (2013) used the event study to find out whether the financial recommendations of newspapers in circulation in the United States significantly impacted the prices of the respective shares. To this end, SAR (Standardized Abnormal Return) was chosen, according to the method by Boehmer, Masumeci, and Poulsen (1991):

$$SAR_{it} = AR_{it} / \hat{\sigma}_i \sqrt{1 + \frac{1}{T_i} + \frac{(R_{mt} - \bar{R}_m)^2}{\sum (R_{mt} - \bar{R}_m)^2}} \quad (5)$$

where:

$\hat{\sigma}_i$: standard deviation of asset *i* of abnormal returns during the estimation window

T_i : number of trading days in the estimation period of stock *i*

\bar{R}_m : average market return during the event window

Boehmer, Masumeci, and Poulsen (1991) also showed that the use of abnormal returns (AR) provides a high probability of rejecting the null hypothesis when it is true. Therefore, one may say that SAR is more robust than AR and that it also tends to capture the exclusive impacts of the event in question more accurately.

The standard deviation of the standardized abnormal return (SAR) is calculated by (6) for each day of the event window:

$$\sigma_{SAR_t} = \sqrt{\frac{\sum_{i=1}^N (SAR_{it} - \sum_{i=1}^N SAR_{it}/N)^2}{N(N-1)}} \quad (6)$$

The TSAR (Total Standardized Abnormal Return) or Total of the Standardized Abnormal Return is obtained by dividing the sum of the standardized abnormal returns (SARs) by the number of companies analyzed by the event study. Brown, Caio-Alvira, and Powers (2013), as well as Boehmer, Masumeci, and Poulsen (1991), developed the Zstatistic to find out whether the event in question has a significant influence on stock prices or not. The Zstatistic is given by:

$$Z = \frac{\sum_{i=1}^N \frac{SAR_{it}}{N}}{\sigma_{SAR_i} * \sqrt{N}} \quad (7)$$

The statistical test by Corrado was also applied, a non-parametric statistical analysis, where the abnormal returns of every estimation and event window of each acquisition (events) are ranked in ascending order. The rank (K) is applied between the lowest and highest abnormal return value of the event windows in question. If there are equal values, an average rank for that date is adopted.

The expected rank for the day of the event is an average rank resulting from the sum of the total amount of abnormal returns (T), which varies according to the event window adopted, i.e.: in the case of -10 and +10 days, the total number of analyzed days is 71 (fifty days for the estimation window, twenty days for the event window, and one day for the event), plus one and divided by two (the same calculation was applied to different event windows: -7 and +7 days, -5 and +5 days, -3 and +3 days, +1 and -1 day, and D0, featuring different total amounts of returns):

$$Ranque\ esperado: (\bar{K}) = \frac{T + 1}{2} \quad (8)$$

The number of ranks is the same for all assets, thus the same expected rank is used for the

calculation of all assets, taking into account the same event window.

The Corrado test is used to define whether the abnormal returns are statistically equal to zero, with a 95% confidence, on only one day of the event window, by applying the following formula:

$$Tc = \frac{1}{N} \sum_{i=1}^N (K_{i0} - \bar{K}) / s(K) \quad (9)$$

where:

K_{i0} : rank of asset i at date t (event day)

\bar{K} : expected rank

$s(K)$: standard deviation

N: sample size (number of acquisitions, in our case 40).

In turn, the standard deviation (s(K)) is calculated as follows:

$$s(K) = \sqrt{\frac{1}{T} \sum_{t=1}^T \left[\frac{1}{N} \sum_{i=1}^N (K_{it} - \bar{K}) \right]^2} \quad (10)$$

K_{it} : rank for asset i at date t;

\bar{K} : expected rank;

N:: sample size (number of acquisitions; in our case 40).

T: total value of abnormal returns (sum of the estimation window and of the event window, when the latter is -10 and +10 days, T = 71).

TSAR is calculated as the sum of the SARs on a given date of the event window. The Zstatistic is computed by dividing each TSAR by the root of the number of events, in our case 40 acquisitions. Thus, it can be concluded that TSAR is statistically equal to zero, with a 95% confidence.

3.1 Sampling

The following criteria were adopted to define the sample:

- a) Acquiring banks listed on the São Paulo Stock Exchange (Bovespa).

- b) Shares traded with sufficient liquidity to perform the necessary calculation.
- c) Events considered a transfer of control, according to the official publication of the Central Bank of Brazil.
- d) Only acquisitions and mergers among financial institutions or those which somehow represented operating scale gains were taken into account. Transactions of assets or acquisitions of parts of companies whose core activity is nonfinancial were considered investments; they could cause noise in the interpretation of the market

- and consequently in the statistical test.
- e) Only transactions that occurred at domestic level were taken into account, allowing us to identify a pattern of institutional and political organization (or habit) of information disclosure.

Once those prerequisites were met, the final sample was composed of 40 operations that became the object of the study. The sample contained only one officially declared merger operation that took place between Itaú and Unibanco in 2008. The remaining operations are classified and reported as acquisitions. All of them are displayed in the following table:

TABLE 1 – Acquisitions in the Brazilian banking sector 1994-2011

Acquired company	Acquirer	Year	Operation Date	Source
Francês e Brasileiro	Itaú	1995	Jul-04-95	Material fact
Banerj	Itaú	1997	Jun-26-97	Date of auction
BCR - Banco de Crédito Real	Bradesco	1997	Aug-07-97	Material fact
Banco de Crédito Nacional	Bradesco	1997	Nov-03-97	Date of auction
Dibens	Unibanco	1998	Mar-04-98	Material fact
Bemge	Itaú	1998	Sep-14-98	Date of auction
Baneb	Bradesco	1999	Jun-22 -99	Date of auction
Credibanco	Unibanco	2000	Feb-28-00	Material fact
Bandeirantes	Unibanco	2000	Jul-04-00	Date of auction
Boa Vista	Bradesco	2000	Sep-01-00	Material fact
Banestado	Itaú	2000	Oct-17-00	Material fact
Fininvest	Unibanco	2000	Dec-20 -00	Material fact
Investcred	Unibanco	2001	Aug-27-01	Material fact
BEG	Itaú	2001	Dec-04 -01	Date of auction
BEA	Bradesco	2002	Jan-24-02	Material fact
Mercantil	Bradesco	2002	Mar-26-02	Material fact
Cidade	Bradesco	2002	Jun-03-02	Material fact
Deutsch Bank	Bradesco	2002	Jul-11-02	Material fact
BBA	Itaú	2002	Nov-05-02	Material fact
Fiat	Itaú	2002	Dez-04-02	Material fact
Bilbao Viscaya Argentaria Brasil	Bradesco	2003	Jan-13-03	Material fact
Banco AGF	Itaú	2003	Oct-21-03	Material fact
Banco Zogbi	Bradesco	2003	Nov-06-03	Material fact
Creditec Financeira	Unibanco	2003	Nov-18-03	Material fact
BEM	Bradesco	2004	Feb-10-04	Date of auction
BNL do Brasil S.A	Unibanco	2004	Jun-17-04	Material fact
BEC	Bradesco	2005	Dec-21-05	Date of auction
AMEX	Bradesco	2006	Mar-20-06	Material fact
BankBoston	Itaú	2006	May-02-06	Material fact
BMC	Bradesco	2007	Jan-24-07	Date of auction
Agora	Bradesco	2008	Mar-06-08	Material fact
BESC	BB	2008	Sep-11-08	Material fact
Unibanco	Itaú	2008	Nov-03-08	Material fact
BEP	BB	2008	Nov-11-08	Material fact
Nossa Caixa	BB	2008	Nov-21-08	Material fact
Bancred	Itaú	2008	Dec-17-08	Material fact
Votorantim	BB	2009	Jan-09-09	Material fact
Ibi	Bradesco	2009	Jun-04-09	Material fact
Cielo	Bradesco	2010	Apr-23-10	Material fact
BERJ	Bradesco	2011	May-20-11	Date of auction

Source: Prepared by the authors

3.2 Parameters adopted

a) Period

The analyzed period ranges from 1994 to 2011, featuring the greatest activity in terms of M&A processes in the Brazilian banking sector. It begins at the time of the consolidation of the Real and ends in the years that followed the global economic crisis of 2008.

b) Assets analyzed

Bradesco: BBDC4

Itaú: ITAU4

Unibanco: UBBR4

Itaú+Unibanco: ITUB4 after their merger

Banco do Brasil: BBAS3

c) Event Date

The day on which the event information is made known to the market, represented by D0. Only one single day is taken into account for all samples.

d) Market Portfolio

The Index of the São Paulo Stock Exchange (Bovespa) was used as the market portfolio parameter. The stocks of the institutions analyzed by our study are all traded on Bovespa.

The prices of assets (shares) and the market portfolio (IBovespa) were obtained by the Capital IQ tool database, the S&P risk monitoring agency. The daily closing prices were used, as well.

e) Estimation Window

This is the period preceding the date of the event, which was also used to calculate the alpha and beta coefficient. The estimation window takes into account the 50 days before the beginning of the event window.

f) Period of each event

The event period is one single day; it's always represented by D0.

g) Event Window

Following the pattern used by other studies, and to ensure the relevance of both the sampling period of each event and the statistical significance, we adopted the 21-day period (D-10 to D+10, including D0).

The test was repeated using the event windows (D-7 to D+7; D-5 to D+5; D3 to D+3, D-1 to D+1, and D0 alone).

4 RESULTS

The Corrado tests (T_c) yielded the following results:

TABLE 2 – Corrado Test Results

Window	N	T_c	p-Value
(0,0)	40	-0.2432	0.38732
(-1,+1)	40	-0.2564	0.38604
(-3,+3)	40	-0.2958	0.38186
(-5,+5)	40	-0.3123	0.37995
(-7,+7)	40	-0.3238	0.37856
(-10,+10)	40	-0.3898	0.36976

Source: Prepared by the authors

Note: Significance levels: *10% **5% ***1%. Differentiated estimate windows were chosen for the Corrado test to check the robustness of the results.

Regarding $\alpha=5\%$, T_c should be higher than +1.64 to show significant positive abnormal returns or lower than -1.64 to show negative abnormal returns in a significant way.

None of the different windows analyzed showed statistically significant results, which therefore doesn't allow us to state whether the analyzed acquisitions created value (prevalence of positive returns) or destroyed value (negative returns). These results corroborate the results obtained by Batistella (2005) and by Brito et al. (2004) who also applied the Corrado test.

The TSAR test yielded the following results:

TABLE 3 – Results of the TSAR test for [-10;+10] days

t	TSAR	p-value
-10	0.091	0.938
-9	0.210	0.853
-8	0.011	0.993
-7	-0.004	0.997
-6	0.094	0.923
-5	0.175	0.869
-4	-0.224	0.840
-3	0.087	0.935
-2	-0.025	0.981
-1	-0.387	0.724
D0	0.129	0.855
1	-0.011	0.992
2	0.080	0.926
3	0.164	0.866
4	-0.121	0.924
5	0.010	0.992
6	0.062	0.951
7	-0.134	0.884
8	0.189	0.862
9	0.011	0.988
10	0.154	0.867

Source: Prepared by the authors

Note: Significance levels: *10% **5% ***1%. The results are more robust than those obtained by the Corrado test because they tend to capture the effects of M&A in the banking sector more exclusively, according to Boehmer, Masumeci, and Poulsen (1991). It is also worth noting that the results are robust to heteroskedasticity and to autocorrelation of model residuals.

TABLE 4 – Results of the TSAR test for [-7;+7] days

t	TSAR	p-value
-7	-0.005	0.996
-6	0.076	0.943
-5	0.178	0.869
-4	-0.217	0.849
-3	0.080	0.941
-2	-0.019	0.986
-1	-0.384	0.733
D0	0.127	0.860
1	-0.003	0.997
2	0.076	0.931
3	0.171	0.864
4	-0.120	0.926
5	0.000	1.000
6	0.067	0.948
7	-0.126	0.895

Source: Prepared by the authors

Note: Significance levels: *10% **5% ***1%. The results are more robust than those obtained by the Corrado test because they tend to capture the effects of M&A in the

banking sector more exclusively, according to Boehmer, Masumeci, and Poulsen (1991). It is also worth noting that the results are robust to heteroskedasticity and to autocorrelation of model residuals.

TABLE 5 – Results of the TSAR test for [-5;+5] days

t	TSAR	p-value
-5	0.181	0.866
-4	-0.217	0.846
-3	0.077	0.944
-2	-0.021	0.984
-1	-0.391	0.729
D0	0.122	0.868
1	-0.005	0.996
2	0.068	0.937
3	0.187	0.847
4	-0.125	0.922
5	0.003	0.998

Source: Prepared by the authors

Note: Significance levels: *10% **5% ***1%. The results are more robust than those obtained by the Corrado test because they tend to capture the effects of M&A in the banking sector more exclusively, according to Boehmer, Masumeci, and Poulsen (1991). It is also worth noting that the results are robust to heteroskedasticity and to autocorrelation of model residuals.

TABLE 6 – Results of the TSAR test for [-3;+3] days

t	TSAR	p-value
-3	0.068	0.951
-2	-0.021	0.984
-1	-0.392	0.727
D0	0.108	0.886
1	-0.007	0.995
2	0.068	0.937
3	0.190	0.845

Source: Prepared by the authors

Note: Significance levels: *10% **5% ***1%. The results are more robust than those obtained by the Corrado test because they tend to capture the effects of M&A in the banking sector more exclusively, according to Boehmer, Masumeci, and Poulsen (1991). It is also worth noting that the results are robust to heteroskedasticity and to autocorrelation of model residuals.

TABLE 7 – Results of the TSAR test for [-1;+1] days

t	TSAR	p-value
-1	-0.381	0.739
D0	0.085	0.913
1	-0.006	0.995

Source: Prepared by the authors

Note: Significance levels: *10 % **5% ***1%. The results are more robust than those obtained by the Corrado test because they tend to capture the effects of M&A in the banking sector more exclusively, according to Boehmer, Masumeci, and Poulsen (1991). It is also worth noting that the results are robust to heteroskedasticity and to autocorrelation of model residuals.

In all the results obtained in the previous tables, the TSAR test shows that the cumulative abnormal returns are statistically equal to zero, i.e. acquisitions in the banking sector has not significantly impacted the market value of the banks, with a 95% confidence. This fact is corroborated by the results obtained by Tabak, Fazio, and Cajueiro (2012) who state that the banking market in Latin America is dominated by monopolistic competition.

4 CONCLUSION

It can neither be affirmed that the acquisitions had a significant impact on value creation for purchasers and banks, nor can it be denied. Given the lack of preponderance of either positive or negative returns, the transactions may have been perceived in different manners.

In the event of positive returns, it is assumed that the market would see operational and financial synergies, as well as scale gains or market share gains. However, those hypotheses are difficult to be verified empirically.

Negative returns were interpreted as maximized administrator value, at the expense of maximized shareholder value, i.e. the market felt that the acquisitions were the result of inefficient decisionmaker rewarding systems. Negative returns could also be explained by payments of acquisition bonuses exceeding the

fair values appraised by the market, transferring the value of acquiring shareholders to the acquired shareholders, which indicates that there are other reasons behind the acquisition strategy.

The results may be explained by the fact that the synergies that followed the M&A processes in the banking sector only helped to consolidate major market players, which decreased the competitiveness in that sector. The negative abnormal returns in M&A are due to the monopolistic market competition structure (Tabak, Fazio, and Cajueiro, 2012)

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